Symposium

A National Perspective on ICS Establishment and Development

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NHS Confederation

NHS
Research and Development Forum

ICS and Research

The ICS Network

The Integrated Care Systems (ICS) Network is an **independent national network** which supports ICS leaders to exchange ideas, share experiences and challenges, and influence the national agenda.

It is the only national network bringing together the leaders of health and care systems and enables us to support engagement across ICSs and promote effective system working, sharing ideas and best practice across ICSs in England.

We are pleased to have achieved 100% membership, welcoming all 42 ICSs into the ICS Network in 2022/23

Integrated Care Systems Network
NHS Confederation

What is an Integrated Care System (ICS)?

History

2013

CCGs
Established

2012 ←————————————————————————→ **2022**

2012

Health & Social
Care Act

2014

Simon Stevens appointed NHS
chief executive

NHS Five Year Forward View
proposes 'Sustainability
and Transformation Plans'

2017

First
'Accountable
Care Systems'
designated
(renamed ICSs
in 2018)

2021

Last ICSs designated in April,
covering all England

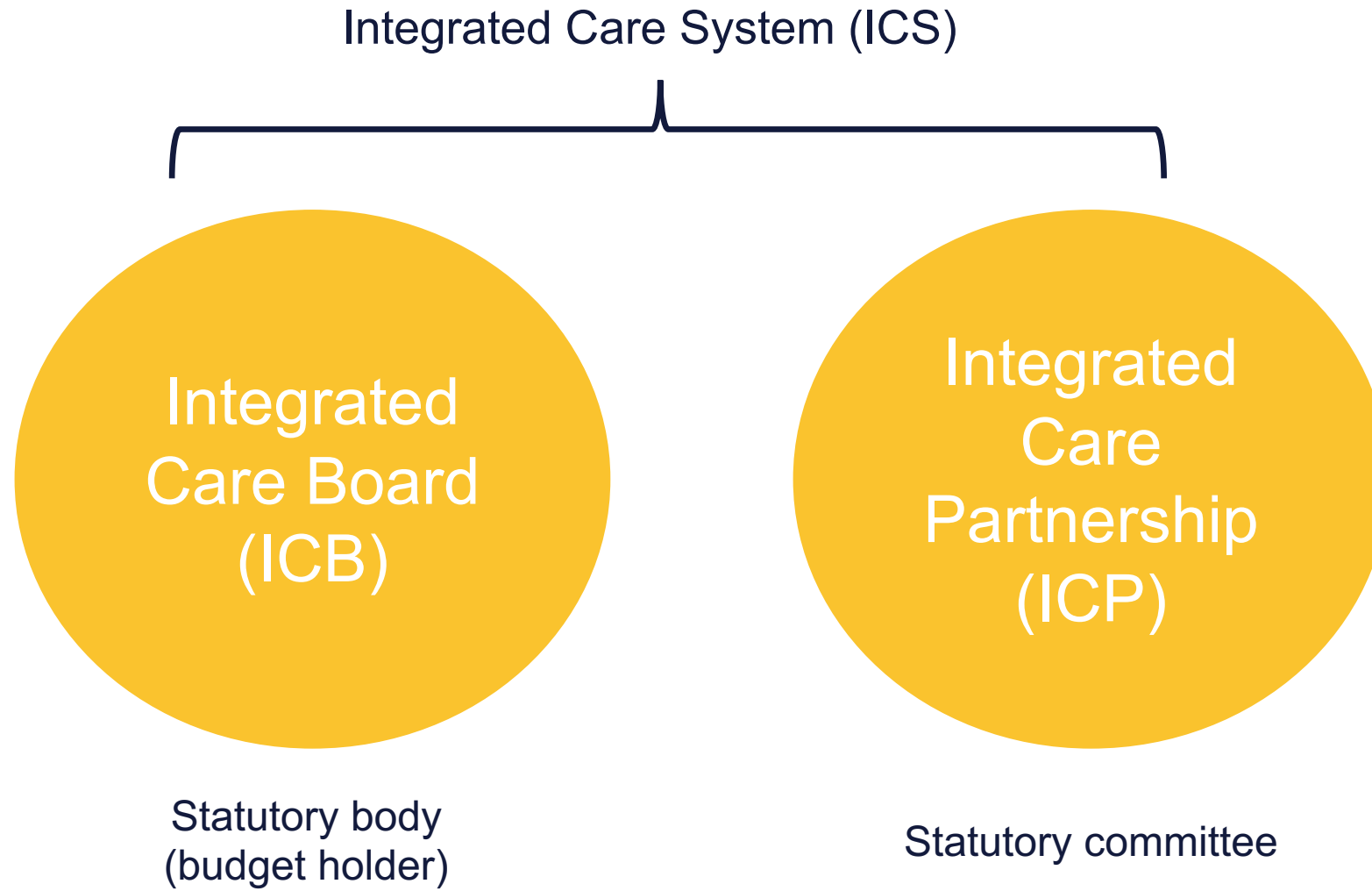Integration & Innovation White
Paper and Health & Care Bill
published

2022

Health & Care Act
received Royal
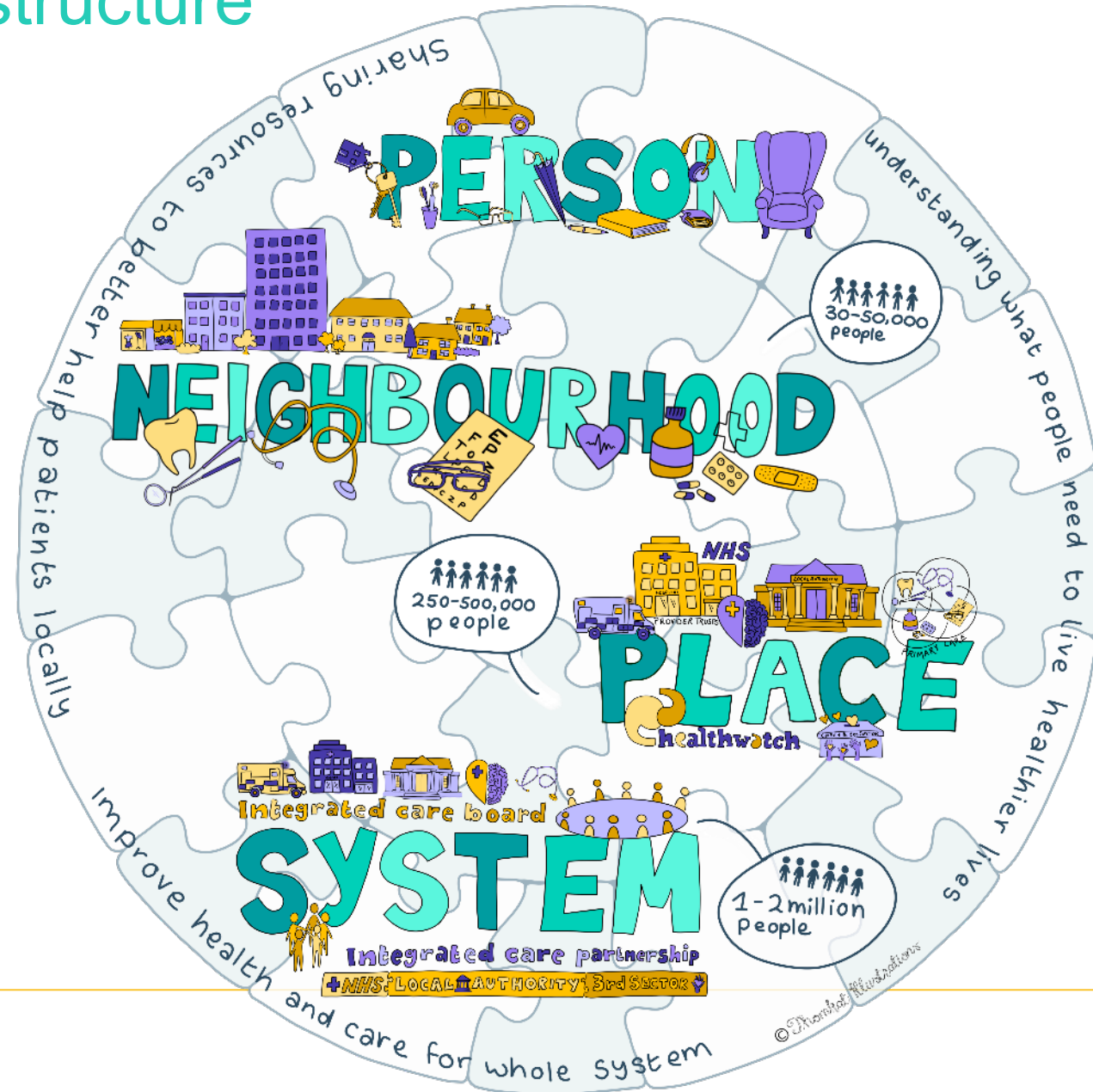Assent

Statutory ICSs
created 1 July

Arrangements from 1 July

Integrated Care System (ICS)

Integrated Care Board (ICB)

Integrated Care Partnership (ICP)

Statutory body (budget holder)

Statutory committee

Much broader than the NHS

The new ICS structure

What are ICSs trying to achieve?

- Improving population health and healthcare

- Tackling unequal outcomes and access

- Enhancing productivity and value for money

- Helping the NHS to support broader social and economic development

Whilst integrated care systems have some statutory responsibilities, they are primarily partnership collaborators.
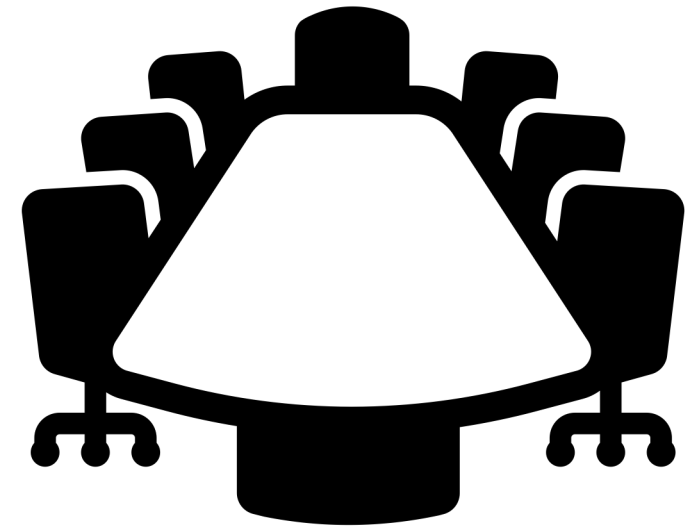
How are they coming together?

What are the challenges and opportunities?

Mean Integrated Care Board

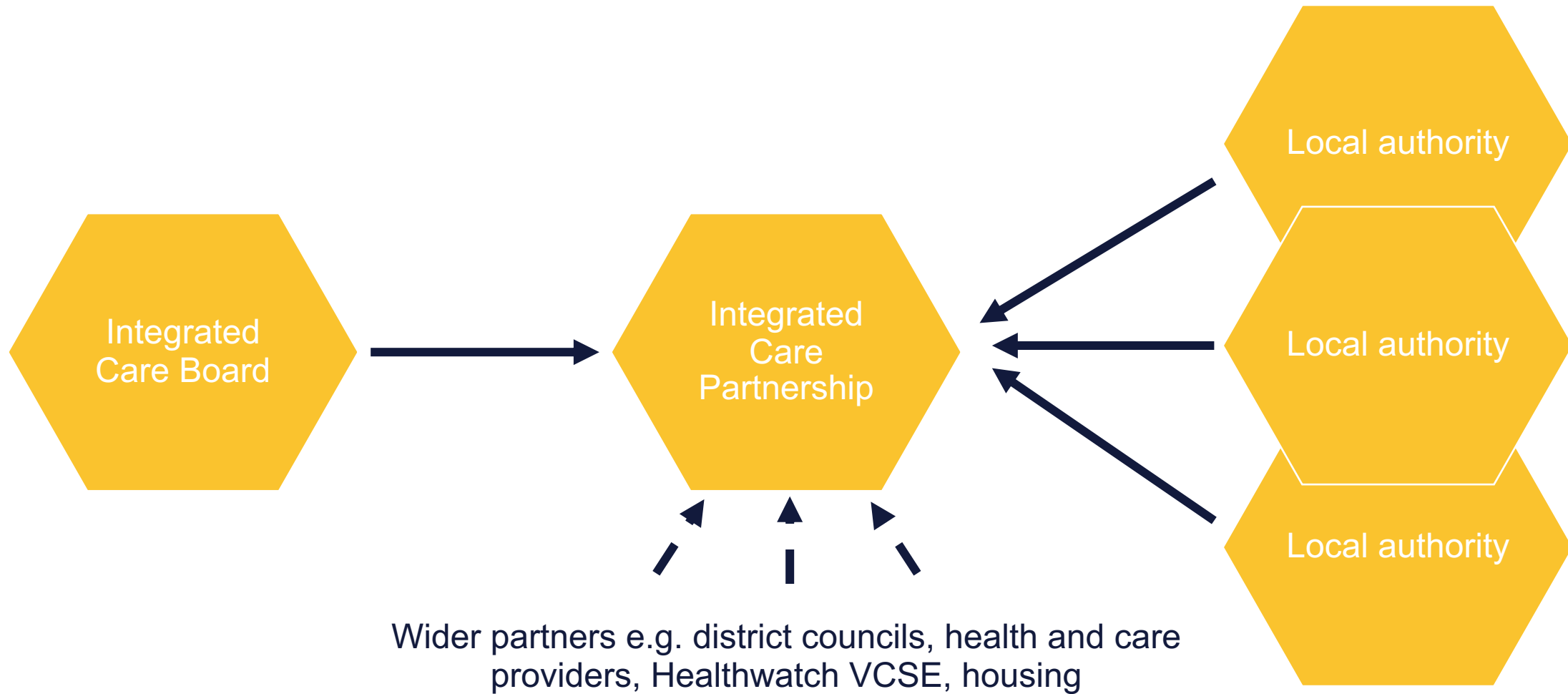**Population**:   1.4 million   **Range:** 0.9-3.1 million

Funding allocation: £2.7 billion   **Range:** £0.9-6.9 billion

No. of providers: 6   **Range:** 1 – 17

No. local authorities: 5   **Range:** 1 – 18

ICB Membership: 17 (19 w/ obsv.)   **Range:** 11 – 26 (12 – 28)

- Chair & CEO (statutory)
- Medical Director, Chief Nurse, Finance Director (mandatory guidance)
- Nominees: x2 primary care, x2 Trust/FT, x2 local authority (x1 of each statutory)
- x4 NEDs (min. x2 in mandatory guidance)
- x1 Place rep
- x1 executive director (varying roles – Chief People Officer or Director of Strategy)
- *x2 additional observers (varies – often Healthwatch and either VCSE or DPH)*
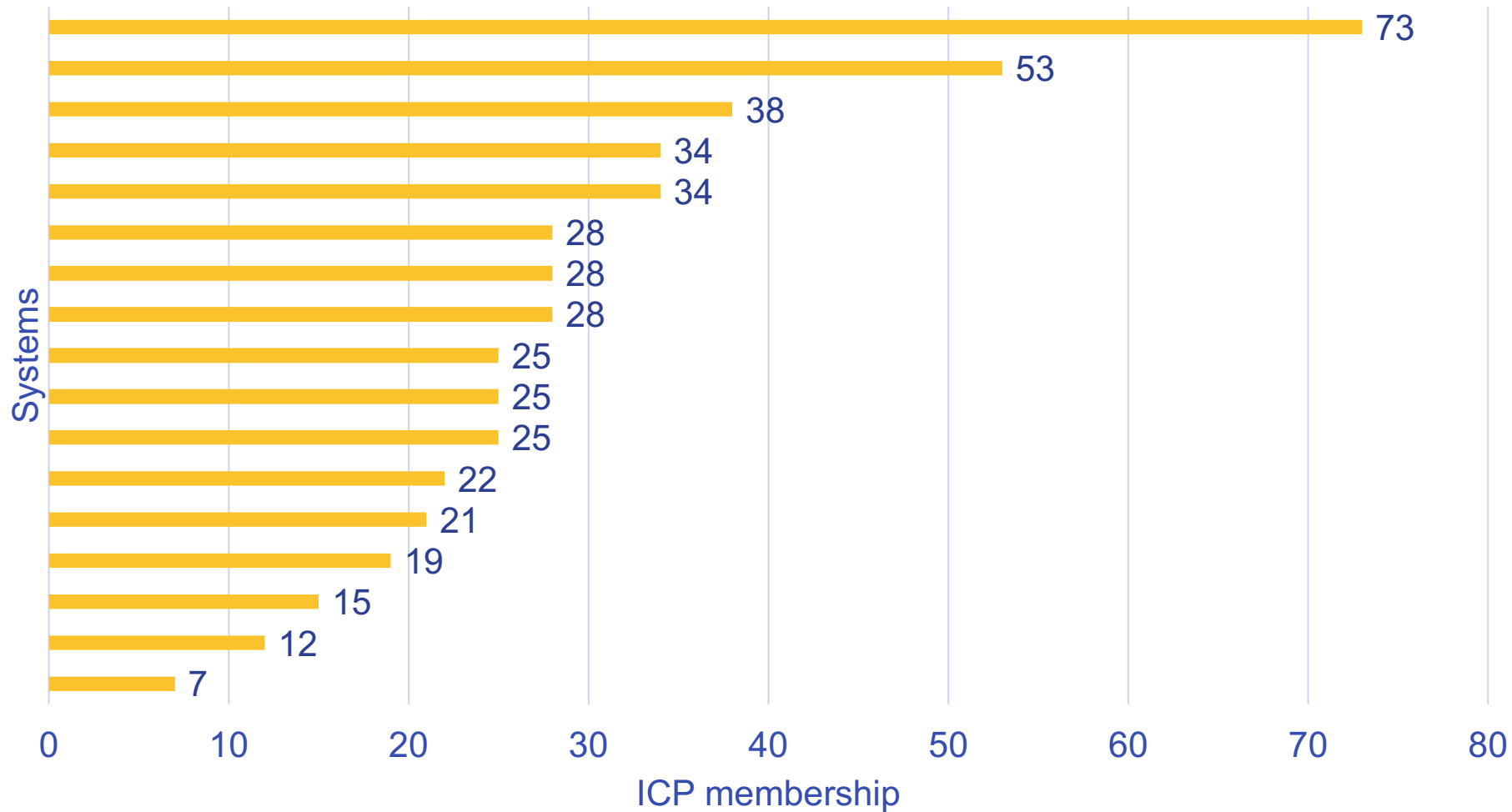
Integrated Care Partnerships

Integrated Care Board → Integrated Care Partnership

Wider partners e.g. district councils, health and care providers, Healthwatch VCSE, housing

Local authority
Local authority
Local authority
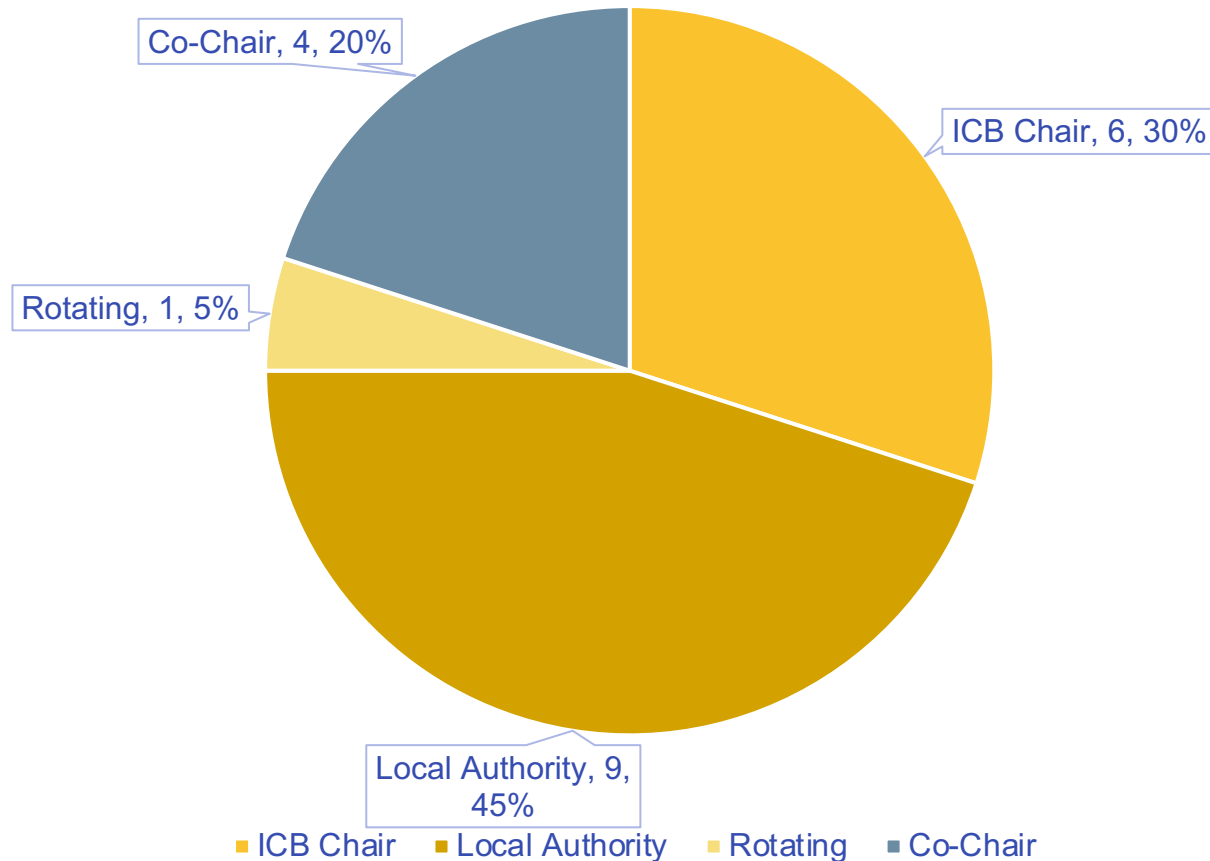
Overall ICP size trends

ICP size by system

Some of the extreme variation can be explained by varying definitions of membership.

Chair arrangements

No. of systems with ICP Chair by type

Co-Chair, 4, 20%

ICB Chair, 6, 30%

Rotating, 1, 5%

Local Authority, 9, 45%

■ ICB Chair   ■ Local Authority   ■ Rotating   ■ Co-Chair

Co-chair arrangements are usually between ICB Chair and HWB Chair.

The system that has agreed to rotate will do so every two years, shared between the ICB Chair and Council Leaders.

1 system with the ICB Chair as the ICP Chair is doing so on an interim basis.

Most LA ICP Chairs are also HWB Chairs.

Broader members

- Professional/clinical reps – AHP, mental health, acute, clinical forum, social worker, clinical senate, local medical committees
- Academic – HE, FE
- Social care providers
- Police – local constabulary and Police and Crime Commissioners (some have police invited as occasional observers, others have police on Place based boards)
- Fire and rescue
- Housing
- Justice
- NHSE Region; Office for Health Inequalities and Disparities (OHID); Health Education England (HEE)
- Local enterprise
- Academic Health Science Networks (AHSNs) and research

What does this mean for research?

- Due to excellent work by colleagues in the research community, the Act included a commitment for Integrated Care Boards to <u>facilitate and promote research, and report </u>on research through:

  - Joint Forward Plans

  - Annual reports

- How this works in practice is yet to be seen.

*I want to start this conversation with
you all!*

Contact

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